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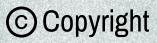
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Introduction

GICS Sector: Consumer Defensive Sub-Industry: Beverages — Non-Alcoholic

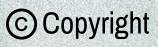


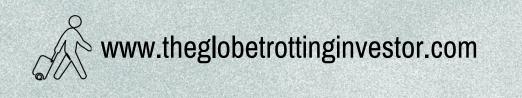
CEO: Ramon Laguarta Tenure: 5.0 years PepsiCo, Inc's management team has an average tenure of **4.6** years. It is considered experienced.

Source of revenue:

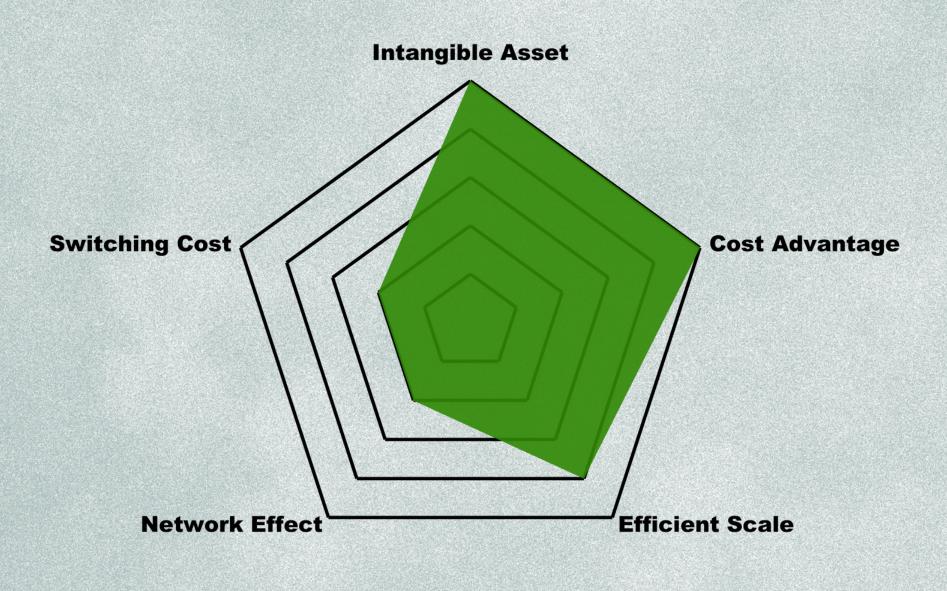
- PepsiCo, Inc. manufactures, markets, distributes, and sells various beverages and convenient foods worldwide.
- The company operates through seven segments: Frito-Lay North America; Quaker Foods North America; PepsiCo Beverages North America; Latin America; Europe; Africa, Middle East and South Asia; and Asia Pacific, Australia and New Zealand and China Region.
- PepsiCo, Inc. serves wholesale and other distributors, foodservice customers, convenience stores, discount/ dollar stores, mass merchandisers, membership stores, hard discounters, e-commerce retailers and authorized independent bottlers, and others through a network of direct-store-delivery, customer warehouse, and distributor networks, as well as directly to consumers through e-commerce platforms and retailers.
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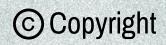
Economic Moat



Economic moat: Narrow

There are many ways to identify a company's economic moat, but I focus on the above 5 types. The rating is purely subjective, and it is based on my in-depth understanding and analysis of the company.

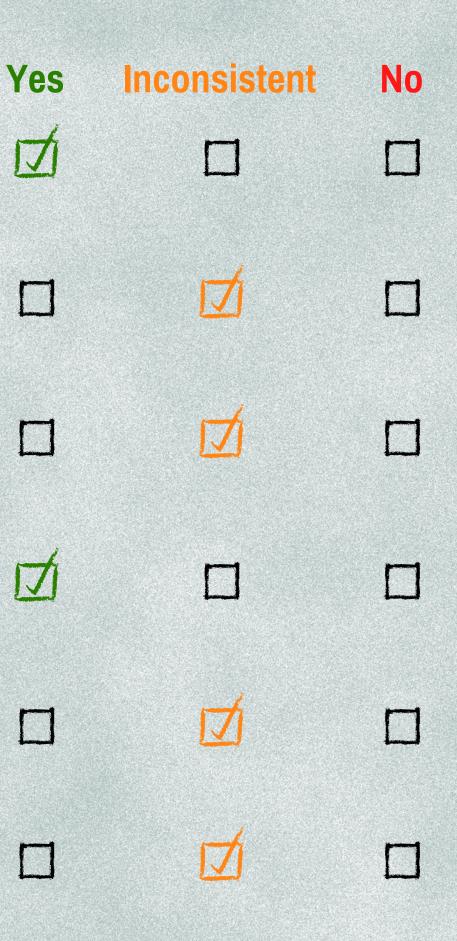




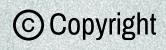


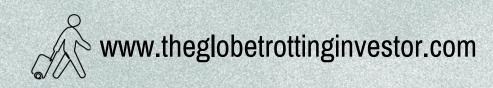
Performance

Revenue growing YoY for the past 5 years consistently? Net income growing YoY for the past 5 years consistently? Cash flow from operating activities growing YoY for the past 5 years consistently? Free cash flow is positive for the past 5 years? Gross margin % is consistent/ growing for the past 5 years? EPS growing for the past 5 years?









Management Effectiveness

 Yes
 Inconsistent

 ROE is consistently at 12%-15%
 ✓
 □

 YoY for the past 5 years?
 ✓
 □

 Industry ROE: 17.0%
 ROE: 44.2%
 □

 0.0%
 10.0%
 20.0%
 30.0%
 40.0%
 50.0%

ROIC is consistently at 12%-15% YoY for the past 5 years?

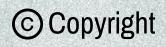


 ROIC
 WACC

 12.80%
 6.90%



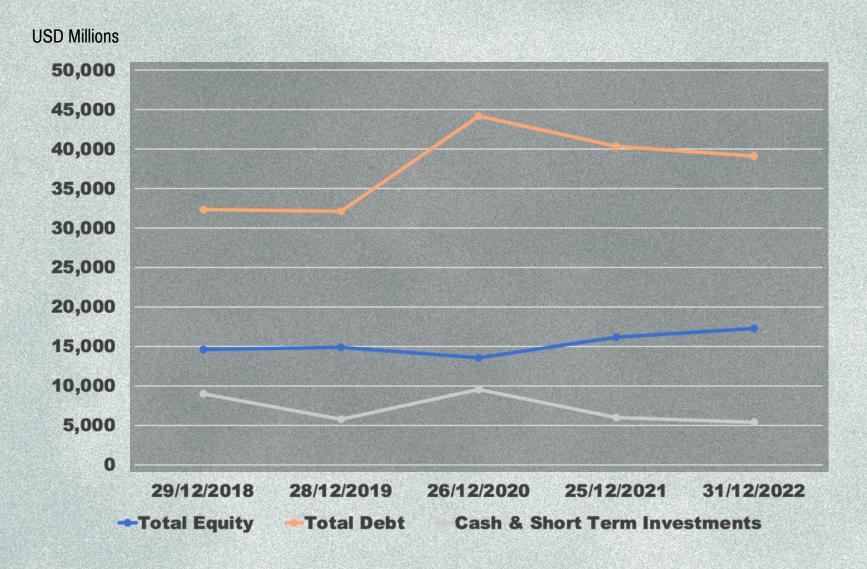
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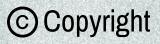
No

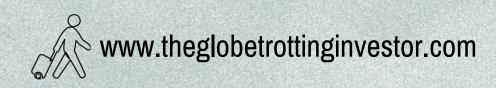


Financial Health

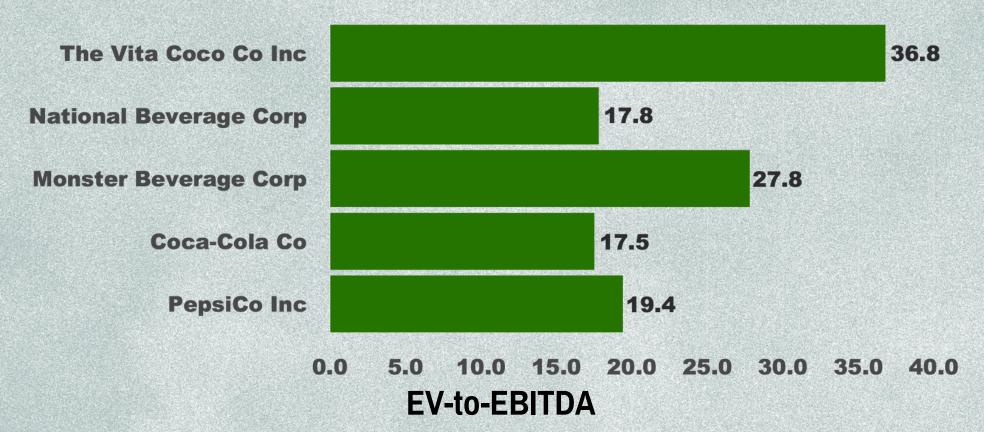


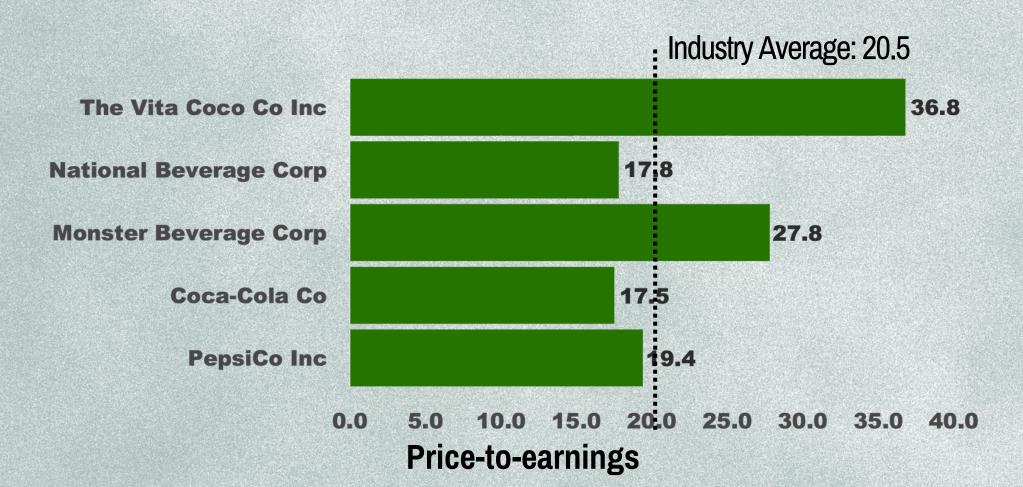
- Current Ratio: 0.8
- Debt-to-EBITDA: 3.2
- Interest Coverage: 13.9
- Debt Servicing Ratio: 7.9%





Relative Valuation

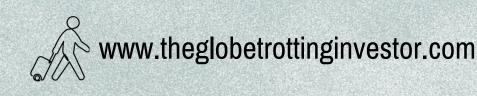






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Intrinsic Valuation

Estimated intrinsic value: \$74.37

Value is calculated using discounted cash flow method (taking into account their cash and debt) and scenario planning. Average free cash flow used: USD\$6,100M Projected growth rate: 8% Beta: 0.6 Discount rate: 6.0% Date of calculation: 3 Oct 2023

Estimated intrinsic value of PepsiCo, Inc.



Uncertainty: High

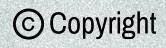
45% Margin of Safety

Price range after the margin of safety

<\$41.00

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